### August 31, 2007

Office of the Governor

Dear Governor Sanford:

The Authority has determined that our budget request for fiscal year 2008-2009 will not include any additional FTEs, capital funds or changes in provisos. The Authority has not received any General Fund appropriations since the 1980's. We have completed and attached the Executive Summary and the Cost Savings Addendum.

We will submit our detailed budget request for fiscal year 2008-2009 to the Office of the State Budget by the established deadline. Please let us know if you need any further information.

Sincerely,

Valarie M. Williams
Interim Executive Director

#### FISCAL YEAR 2008-09 BUDGET PLAN

#### I. EXECUTIVE SUMMARY

- A. Agency Section/Code/Name: Section 32 / L32 / Housing Finance and Development Authority
- B. Statewide Mission: Create quality affordable housing opportunities for the citizens of South Carolina.
- C. Summary Description of Strategic or Long-Term Goals:
- (1) Maintain Effective Programs Quickly disseminate information regarding program changes. Use all available resources to identify best practices and programs, as well as needs and opportunities. Actively seek new business partners to expand the reach and depth of the programs offered by the Authority. Insure that the housing mission of the Authority operates in harmony with the State's overall goals in economic development.
- (2) Continuously Improve Our Processes Actively involve employees at all levels in simplifying our processes both internally and for our external partners. Identify common processes and missions within the Authority to eliminate redundant and/or conflicting requirements and to streamline operations. Establish quantifiable benchmarks to measure performance across the organization.
- (3) Strengthen Our Internal Environment Maintain a clear understanding of our current financial position, and institute planning and monitoring to accommodate and anticipate market changes. Provide defined communication channels at all levels of the organization. Promote an environment that values cross-training and learning across traditional organizational lines. Promote an environment that encourages teamwork and problem-solving at all levels of the organization. Create and maintain a project management discipline throughout the organization to insure that expectations and results are quantifiable and measured.

D.

<b>Summary of Operating Budget</b>		FUNDING					FTEs			
Priorities for FY 2008-09:		State Non-	State							
		Recurring	Recurring	Federal	Other	Total	State	Fed.	Other	Total
Priority	Title:	0	0	0	343,708	\$343,708	0	0	0	0.00
No.: 1	Homeownership									

Summary	y of Operating Budget		F	UNDING				FTE	S	
Priorities	for FY 2008-09:	State Non-	State							
		Recurring	Recurring	Federal	Other	Total	State	Fed.	Other	Total
Strategic (	Goal No. Referenced in									
Item C Al	oove (if applicable): 1,									
2, 3										
Activity N	Number & Name: 1136									
Homeown	nership									
Priority	Title: Contract	0	0	7,000,000	66,776	\$7,066,77	0	0	1.0	1.00
No.: 2	Administration and					6				
	Compliance									
Strategic (	Goal No. Referenced in									
Item C Al	oove (if applicable): 1,									
2, 3										
Activity N	Number & Name: 1137									
Contract A	Contract Administration and									
Complian	ce									
Priority	Title: Housing	0	0	2,052,633	4,994,91	\$7,047,55	0	-0.25	-1.0	- 1.25
No.: 3	Initiatives				9	2				
Strategic (	Goal No. Referenced in									
Item C Al	oove (if applicable):									
1,2,3										
_	Number & Name: 1135									
Housing I										
Priority	Title: Rental	0	0	-798,210	0	(\$798,210	0	-0.25	0	- 0.25
No.: 4	Assistance					)				
_	Goal No. Referenced in									
	oove ( <i>if applicable</i> ):									
1,2,3										
Activity Number & Name: 1134										
Rental As										
Priority	Title: Housing Credit	0	0	0	-23,447	(\$23,447)	0	0	0	0.00
No.: 5										

Summary	of Operating Budget		F	UNDING				FTE	S	
Priorities	for FY 2008-09:	State Non-	State							
		Recurring	Recurring	Federal	Other	Total	State	Fed.	Other	Total
Strategic (	Goal No. Referenced in									
Item C At	oove (if applicable):									
1,2,3										
Activity N	Number & Name: 1138									
Tax Credi	t									
Priority	Title: Administration	0	0	0	-	(\$6,540,46	0	0.5	0	0.50
No.: 6					6,540,46	9)				
Strategic (	Strategic Goal No. Referenced in				9					
Item C Ab	oove (if applicable):									
1,2,3										
	Number & Name: 1139									
Administr	ation									
Priority	Title: Special	0	0	0	6,100,00	\$6,100,00	0	0.0	0	0.00
No.: 7	Initiatives				0	0				
Strategic (	Goal No. Referenced in									
·	ove ( <i>if applicable</i> ):									
1,2,3										
•	Number & Name: 1595									
Special In	itiatives									
					\$4,941,4	\$13,195,9				
TOTAL C	OF ALL PRIORITIES	\$ 0	\$ 0	\$8,254,423	87	10	0.00	0.00	0.00	0.00

E. Agency Recurring Base Appropriation:

State \$

Federal\$ 115,125,569

Other \$ 17,507,506

F. Efficiency Measures: Accountability Report – Sections 3. Customer Focus and 7. Business Results

G.

Summary of	Capital Budget Priorities:		Additional State Funds	Previously Authorized State Funds	Total Other Fund Sources	Project Total
Priority No.:	Project Name: Activity Number & Name:	Project No*:	0	0	0	\$ 0
Priority No.:	Project Name: Activity Number & Name:	Project No*:	0	0	0	\$ 0
Priority No.:	Project Name: Activity Number & Name:	Project No*:	0	0	0	\$ 0
TOTAL OF ALL CAPITAL BUDGET PRIORITIES			\$ 0	\$ 0	\$ 0	\$ 0

<sup>\*</sup> If applicable

- Number of Proviso Changes: None
- Signature/Agency Contacts/Telephone Numbers: I.

Valarie M. Williams, Acting Executive Director

Debra Seymour, Director of Finance	Paul Linhardt, Fiscal Manager
300C Outlet Pointe Blvd	300C Outlet Pointe Blvd
Columbia, SC 29210	Columbia, SC 29210
803-896-8664	803-896-9151

#### II. DETAILED JUSTIFICATION FOR FY 2008-09 OPERATING BUDGET PRIORITIES

- A. Agency Section/Code/Name: Section 32 / L32 / Housing Finance and Development Authority
- B. Priority No. \_1\_\_ of \_7\_\_
- C. (1) Title: Homeownership
- (2) Summary Description: The Homeownership activity issues Mortgage Revenue Bonds and uses the proceeds to purchase single-family mortgages at below-market rates for low to moderate income first-time homebuyers. The activity also services the mortgages.
- (3) Strategic Goal/Action Plan (*if applicable*): (1) Maintain Effective Programs, (2) Continuously Improve Our Processes, (3) Strengthen Our Internal Environment
- D. Budget Program Number and Name: III.A. Mortgage Production and III.B. Mortgage Servicing
- E. Agency Activity Number and Name: 1136 Homeownership
- F. Detailed Justification for Funding
- (1) Justification for Funding Increase: Each year the Authority purchases and services additional mortgages. \$350,000 of the increase in Other Operating funds will be used to purchase a new mortgage servicing software.

FY 2008-09 Cost Estimates:	State Non-Recurring Funds	State Recurring Funds	Federal	Other	Total
Personnel:					
(a) Number of FTEs*				0	0.00
(b) Personal Service				-19,480	(\$19,480)
(c) Employer Contributions				-17,171	(\$17,171)
Program/Case Services				0	\$ 0

Pass-Through Funds				0	\$ 0		
Other Operating Expenses				380,359	\$380,359		
Total	\$ 0	\$ 0	\$ 0	\$343,708	\$343,708		
* If now FTEs are needed please complete Section G (Detailed Justification for FTEs) below							

\* If new FTEs are needed, please complete Section G (Detailed Justification for FTEs) below.

(3	3) B	ase	An	nro	pria	tion:
(~	, .	usc	4 <b>1</b> P	$\rho_{1}\sigma$	priu	uon.

State \$ 0 Federal \$ 0

Other \$ 3,600,167

(4)	Is this priority associated with a Capital Budget Priority	?	No	If yes, state	Capital Bud	get Priority	Number a	and Project
	Name:							

### G. Detailed Justification for FTEs N/A

- (1) Justification for New FTEs
  - (a) Justification:
  - (b) Future Impact on Operating Expenses or Facility Requirements:
- (2) Position Details:

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Personal Service					\$ 0

(c) Employer Contributions			\$ 0
(3) FTEs in Program Area per FY 2007-	-08 Appropriation Act: State0 Federal0_ Other24		
Agency-wide Vacant FTEs as of July Wacant5.7%	uly 31, 2007:7		
H. Other Comments:			
II. DETAILED JUSTIFICATION FOR FY 2008-0	09 OPERATING BUDGET	PRIORITIES	
A. Agency Section/Code/Name: Section 32	2 / L32 / Housing Finance and	l Development Authority	

D. (1) Title: Contract Administration and Compliance

Priority No. \_2\_\_ of \_7\_\_

- (2) Summary Description: The Contract Administration and Compliance activity administers two Federal Programs and monitors compliance related to three additional Federal Programs and the Housing Trust Fund program. Part of the administrative responsibilities involves disbursing Federal Funds to pay rental subsidies to over 270 apartment complexes for over 17,000 low income families.
- (3) Strategic Goal/Action Plan (*if applicable*): (1) Maintain Effective Programs, (2) Continuously Improve Our Processes, (3) Strengthen Our Internal Environment

- Budget Program Number and Name: II.A. Contract Administration and Compliance
- Agency Activity Number and Name: 1137 Contract Administration and Compliance E.
- **Detailed Justification for Funding**
- (1) Justification for Funding Increase: Each year the complexity of regulations and the amount of data required increases. The additional FTE is needed to keep pace with increased program complexity and reporting requirements. The \$7 million increase in program funds covers rent increases allowed under the Federal Programs.

FY 2008-09 Cost Estimates:	State Non-Recurring Funds	State Recurring Funds	Federal	Other	Total
Personnel:					
(a) Number of FTEs*				1.0	1.00
(b) Personal Service				81,710	\$81,710
(c) Employer Contributions				31,553	\$31,553
Program/Case Services			7,000,000	0	\$7,000,000
Pass-Through Funds			0	0	\$ 0
Other Operating Expenses			0	-46,487	(\$46,487)
Total	\$ 0	\$ 0	\$7,000,000	\$66,776	\$7,066,776
* If new FTEs are needed, plea	ise complete Section	G (Detailed Just)	ification for FT	Es) below.	

(3) Base Appropriation:

State \$0

Federal \$ 90,000,000 Other \$ 1,994,599

(4)	Is this priority associated with a Capital Budget Priority	?	No	If yes, state Capital Budget Priority Number and Proje	ct
	Name:	_•			

### G. Detailed Justification for FTEs

- (2) Justification for New FTEs
  - (a) Justification: These are not "New" FTE's. These FTE's are being transferred from another Department at the Authority.
  - (b) Future Impact on Operating Expenses or Facility Requirements: There will be no overall impact to the Authority.

# (2) Position Details:

	State	Federal	Earmarked	Restricted	Total
Position Title: Housing Program Coordinator					
(a) Number of FTEs			1.0		1.00
(b) Personal Service			45,000		\$45,000
(c) Employer Contributions			14,400		\$14,400

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0

	(3) FTEs in Program Area per FY 2007-08 Appropriation Act:  State0 Federal0 Other26
	Agency-wide Vacant FTEs as of July 31, 2007:
	% Vacant5.7%
Н.	Other Comments:
II. DETAI	LED JUSTIFICATION FOR FY 2008-09 OPERATING BUDGET PRIORITIES
A.	Agency Section/Code/Name: Section 32 / L32 / Housing Finance and Development Authority
В.	Priority No3 of _7
	(1) Title: Housing Initiatives (2) Summary Description: The Housing Initiatives activity administers one Federal and one State Program. These programs provide at and loans to individuals, agencies and businesses that provide housing and housing services to low-income families. (3) Strategic Goal/Action Plan ( <i>if applicable</i> ): (1) Maintain Effective Programs, (2) Continuously Improve Our Processes, (3) angthen Our Internal Environment
D.	Budget Program Number and Name: II.C. Housing Initiatives
E.	Agency Activity Number and Name: 1135 Housing Initiatives
F.	Detailed Justification for Funding
decrease in	(1) Justification for Funding Increase: Each year the complexity of regulations and the amount of data required increases. The FTE's resulted from the transfer of positions to elsewhere in the Authority. The increase in other personnel and operating costs results

from an increase in workload volume and complexity. The \$7 million increase in program funds comes from the Federal Government and Program Income and will be used to fund additional grants and loans that create new or rehabilitate existing affordable housing units.

(2)

FY 2008-09 Cost Estimates:	State Non-Recurring Funds	State Recurring Funds	Federal	Other	Total
Personnel:					
(a) Number of FTEs*			25	-1.0	- 1.25
(b) Personal Service			28,677	542	\$29,219
(c) Employer Contributions			10,956	2,008	\$12,964
Program/Case Services			2,000,000	5,000,000	\$7,000,000
Pass-Through Funds			0	0	\$ 0
Other Operating Expenses			13,000	-7,631	\$5,369
Total	\$ 0	\$ 0	\$2,052,633	\$4,994,919	\$7,047,552

<sup>\*</sup> If new FTEs are needed, please complete Section G (Detailed Justification for FTEs) below.

(3)	Base A	Appro	priation:

State \$ 0

Federal \$ 13,653,827 Other \$ 629,356

4)	Is this priority associated with a Capital Budget Priority?	No	If yes, state Capital Budget Priority Number and Project
	Name:		

### G. Detailed Justification for FTEs

(3) Justification for New FTEs

(a) Justification: FTE's transferred to other Divisions at the Auth
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(b) Future Impact on Operating Expenses or Facility Requirements:

# (2) Position Details:

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0

	(3)	FTEs in Program	Area per FY	2007-08 Appropriation Act:
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State	0
Federal	7.75
Other	8.5

Agency-wide	Vacant	FTEs as of July 31, 2007:	7
% Vacant _	_5.7	_%	

# H. Other Comments:

#### II. DETAILED JUSTIFICATION FOR FY 2008-09 OPERATING BUDGET PRIORITIES

- A. Agency Section/Code/Name: Section 32 / L32 / Housing Finance and Development Authority
- B. Priority No. \_4\_\_ of \_7\_\_
- F. (1) Title: Rental Assistance
- (2) Summary Description: This activity administers two Federal Programs that provide rent subsidies to very low-income families. This activity income qualifies households, inspects rental units and disburses Federal Funds to subsidize the rent for approximately 2,000 low-income families.
- (3) Strategic Goal/Action Plan (*if applicable*): (1) Maintain Effective Programs, (2) Continuously Improve Our Processes, (3) Strengthen Our Internal Environment
- D. Budget Program Number and Name: II. B. Rental Assistance
- E. Agency Activity Number and Name: 1134 Rental Assistance
- F. Detailed Justification for Funding
- (1) Justification for Funding Increase: Changes in the FTE's and personnel budget resulted transferring part of an FTE to another Division at the Authority. The decrease in other program and operating costs resulted from changes made by HUD.

FY 2008-09 Cost Estimates:	State Non-Recurring Funds	State Recurring Funds	Federal	Other	Total
Personnel:					
(a) Number of FTEs*			25		- 0.25
(b) Personal Service			-29,571		(\$29,571)
(c) Employer Contributions			1,883		\$1,883

Program/Case Services			-750,000		(\$750,000)
Pass-Through Funds			0		\$ 0
Other Operating Expenses			-20,522		(\$20,522)
Total	\$ 0	\$ 0	(\$798,210)	\$ 0	\$ (798,210)
Total	\$ 0	\$ 0	(\$798,210)	\$ 0	\$ (798,210

st If new FTEs are needed, please complete Section G (Detailed Justification for FTEs) below.

(3)	Base A	Appro	priation:
-----	--------	-------	-----------

State \$ 0

Federal \$11,424,635

Other \$0

(4)	Is this priority associated with a Capital Budget Priority	/?	No	If yes, state	Capital B	udget Priority	Number	and Project
	Name:							

### G. Detailed Justification for FTEs

- (4) Justification for New FTEs
  - (a) Justification: FTE's transferred to other Divisions at the Authority.
  - (b) Future Impact on Operating Expenses or Facility Requirements:
- (2) Position Details:

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0

State	Federal	Earmarked	Restricted	Total

Position Title:			
(a) Number of FTEs			0.00
(b) Personal Service			\$ 0
(c) Employer Contributions			\$ 0

(3) FTEs in Program Area per FY 2007-08 Appropriation Ac	Act:
--	------

 State
 0

 Federal
 17.25

 Other
 0

Agency-wide	e Vacant	t FTEs	as of July 31, 2007:	7
% Vacant _	5.7	%		

#### **H.** Other Comments:

### II. DETAILED JUSTIFICATION FOR FY 2008-09 OPERATING BUDGET PRIORITIES

- A. Agency Section/Code/Name: Section 32 / L32 / Housing Finance and Development Authority
- B. Priority No. \_5\_\_ of \_7\_\_
- G. (1) Title: Housing Credit
- (2) Summary Description: The Authority allocates the Federal Low Income Housing Tax Credit Program for the State of South Carolina. The Tax Credit Program is administered by the Internal Revenue Service and is the primary source of new affordable rental housing production in the nation.

(3) Strategic Goal/Action Plan (*if applicable*): (1) Maintain Effective Programs, (2) Continuously Improve Our Processes, (3) Strengthen Our Internal Environment

D. Budget Program Number and Name: II.D. Housing Credit

E. Agency Activity Number and Name: 1138 Housing Credit

F. Detailed Justification for Funding

(1) Justification for Funding Increase: Each year the complexity of regulations and the amount of data required increases. Changes in the personnel budget resulted from a temporary employee and anticipated cost increases.

FY 2008-09 Cost Estimates:	State Non-Recurring Funds	State Recurring Funds	Federal	Other	Total
Personnel:					
(a) Number of FTEs*					0.00
(b) Personal Service				36,678	\$36,678
(c) Employer Contributions				11,631	\$11,631
Program/Case Services				0	\$ 0
Pass-Through Funds				0	\$ 0
Other Operating Expenses				-71,756	(\$71,756)
Total	\$ 0	\$ 0	\$ 0	(\$23,447)	(\$23,447)
* If new FTEs are needed plea	-	<u> </u>		( ) /	(+20,117)

<sup>\*</sup> If new FTEs are needed, please complete Section G (Detailed Justification for FTEs) below.

· -	_			
12	N Raca	Λnn	ronri	ation
w	) Base	AUU	ισμι	auon

 State
 \$ 0

 Federal
 \$ 0

 Other
 \$ 561,622

(4)	Is this priority associated with a Capital Budget Priority	?	No	If yes, state Capital Budget Priority Number and Project
	Name:			

### G. Detailed Justification for FTEs

- (5) Justification for New FTEs
  - (a) Justification:
  - (b) Future Impact on Operating Expenses or Facility Requirements:

# (2) Position Details:

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0

		(3) FTEs in Program Area per FY 2007-08 Appropriation Act:  State0 Federal0 Other5
		Agency-wide Vacant FTEs as of July 31, 2007:7
		% Vacant5.7%
]	Н.	Other Comments:
<b>DE</b> T	ΓΑΙΙ	LED JUSTIFICATION FOR FY 2008-09 OPERATING BUDGET PRIORITIES
1	<b>A</b> .	Agency Section/Code/Name: Section 32 / L32 / Housing Finance and Development Authority
]	3.	Priority No6 of _7
i		<ol> <li>(1) Title: Administration</li> <li>(2) Summary Description: This activity contains executive management, human resources, finance, information technology, legal nal audit and Board of Commissioner functions.</li> <li>(3) Strategic Goal/Action Plan (<i>if applicable</i>): (1) Maintain Effective Programs, (2) Continuously Improve Our Processes, (3) agthen Our Internal Environment</li> </ol>
]	Э.	Budget Program Number and Name: I.A. Administration
I	Ξ.	Agency Activity Number and Name: 1139 Administration
I	₹.	Detailed Justification for Funding

II.

(1) Justification for Funding Increase: Each year the complexity of regulations and the amount of data required increases. Changes in the personnel budget resulted from prior year reallocations and anticipated cost increases. The increase in operating costs results from increased workload and complexity and new administrative initiatives including imaging and the Authority's cost to implement SCEIS. The decrease of Program/Case Services results from the transfer of these operations to Special Initiatives (Activity Number 1595) under Housing Initiatives (II.C).

(2)

FY 2008-09 Cost Estimates:	State Non-Recurring Funds	State Recurring Funds	Federal	Other	Total
Personnel:					
(a) Number of FTEs*			.5	0	0.50
(b) Personal Service				168,944	\$168,944
(c) Employer Contributions				79,366	\$79,366
Program/Case Services				-7,000,000	(\$7,000,000)
Pass-Through Funds				0	\$ 0
Other Operating Expenses				211,221	\$211,221
Total	\$ 0	\$ 0	\$ 0	(\$6,540,46	(\$6,540,469)

(3) Base Appropriation:

State	\$ 0

Federal \$ 47,107 Other \$ 10,721,762

(4)	Is this priority associated with a Capital Budget Priority	?	No	_ If yes, state Capital Budget Priority Number and Proje	ct
	Name:				

G. Detailed Justification for FTEs

	(6)	) Ju	ıstific	ation	for	New	FTI	Ξs
--	-----	------	---------	-------	-----	-----	-----	----

- (a) Justification: These are not "New" FTE's. These FTE's are being transferred from another Department at the Authority. This part of an FTE represents the Federal portion of Executive Management and is being moved from the Program area to Administration.
- (b) Future Impact on Operating Expenses or Facility Requirements: There will be no overall impact to the Authority.

# (2) Position Details:

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0

(3)	FTEs in Program Area per FY 2007-08 Appropri	ation Act:
	State	0
	Federal	0
	Other	33.5

<b>Agency-wide</b>	Vacant	FTEs as	of July 31,	, 2007:	7

% Vacant \_\_\_5.7\_\_\_%

### I. Other Comments:

#### II. DETAILED JUSTIFICATION FOR FY 2008-09 OPERATING BUDGET PRIORITIES

- A. Agency Section/Code/Name: Section 32 / L32 / Housing Finance and Development Authority
- B. Priority No. \_7\_\_ of \_7\_\_
- J. (1) Title: Special Initiatives
- (2) Summary Description: This activity provides grants and loans to individuals, agencies and businesses that provide, develop or rehabilitate affordable housing for low-income families.
- (3) Strategic Goal/Action Plan (*if applicable*): (1) Maintain Effective Programs, (2) Continuously Improve Our Processes, (3) Strengthen Our Internal Environment
- D. Budget Program Number and Name: II.C. Housing Initiatives
- E. Agency Activity Number and Name: 1595 Special Initiatives
- F. Detailed Justification for Funding
- (1) Justification for Funding Increase: The increase is a result of transferring this program from Administration (I.A.) to Housing Initiatives (II.C.). This program will be operated using current staff from throughout the Authority.

FY 2008-09 Cost Estimates:	State Non-Recurring Funds	State Recurring Funds	Federal	Other	Total
Personnel:					
(a) Number of FTEs*					0.00
(b) Personal Service					\$ 0

(c) Employer Contributions					\$ 0			
Program/Case Services				6,000,000	\$6,000,000			
Pass-Through Funds				0	\$ 0			
Other Operating Expenses				100,000	\$100,000			
Total	\$ 0	\$ 0	\$ 0	\$6,100,000	\$6,100,000			
* If new FTEs are needed, please complete Section G (Detailed Justification for FTEs) below.								

(3) Base Appropriation:

State \$ 0 Federal \$ 0 Other \$ 0

(4)	Is this priority associated with a Capital Budget Priority	/?	No	If yes, state	Capital Bu	dget Priority	Number	and Project
	Name:							

# G. Detailed Justification for FTEs

- (7) Justification for New FTEs
  - (a) Justification: These are not "New" FTE's.
  - (b) Future Impact on Operating Expenses or Facility Requirements:
- (2) Position Details:

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0

	State	Federal	Earmarked	Restricted	Total
Position Title:					
(a) Number of FTEs					0.00
(b) Personal Service					\$ 0
(c) Employer Contributions					\$ 0

(3)	FTEs in Program Area per FY 2007-08	Appropri State Federal Other	0	- -
	Agency-wide Vacant FTEs as of July % Vacant5.7%	31, 2007:	7	

# H. Other Comments:

# FY 2008-09 COST SAVINGS & ACTIVITY PRIORITY ADDENDUM

# I. PRIORITY ASSESSMENT OF ACTIVITIES – HIGHEST PRIORITIES

A. Agency Section/Code/Name: Section 32 / L32 / Housing Finance and Development Authority

B.

Priority Assessment of Activities  – Highest Priorities	General	Federal	Supplement	Capital Reserve	Other	Total	FTEs
			al				
Activity Number & Name: 1136 Homeownership	0	0	0	0	3,600,16 7	\$3,600,1 67	24
Activity Number & Name: 1137	0	90,000,00	0	0	1,994,59	\$91,994,	26
Contract Administration and		0			9	599	
Compliance							
Activity Number & Name: 1135	0	13,653,827	0	0	629,356	\$14,283,	16.25
Housing Initiatives						183	
Activity Number & Name: 1134 Rental	0	11,424,63	0	0	0	\$11,424,	17.25
Assistance		5				635	
Activity Number & Name: 1138	0	0	0	0	561,622	\$561,622	5
Housing Credit							
		\$115,078,			\$6,785,7	\$121,864	
TOTAL OF HIGHEST PRIORITES	\$ 0	462	\$ 0	\$ 0	44	,206	88.50

### FY 2008-09 ACTIVITY PRIORITY ADDENDUM

#### II. PRIORITY ASSESSMENT OF ACTIVITIES – LOWEST PRIORITIES

- A. Agency Section/Code/Name: Section 32 / L32 / Housing Finance and Development Authority
- B. Agency Activity Number and Name: 1595 Special Initiatives
- C. Explanation of Lowest Priority Status: The Special Initiatives activity encompasses the funding of certain housing activities that do not fall under other specifically mandated housing programs administered by the Authority. These projects, while important, do not fall under existing Federal or State laws and regulations or Bond or Trust covenants that dedicate funding.

## D. Estimate of Savings:

Estimate of Savings:	General	Federal	Supplement al	Capital Reserve	Other	Total
Personnel:						
(a) Number of FTEs	0	0	0	0	0	0.00
(b) Personal Service	0		0	0	0	\$ 0
(c) Employer Contributions	0		0	0	0	\$ 0
Program/Case Services	0	0	0	0	6,000,000	\$6,000,000
Pass-Through Funds	0	0	0	0	0	\$ 0
Other Operating Expenses	0	0	0	0	100,000	\$100,000
Total					\$6,100,00	
I Stai	\$ 0	\$ 0	\$ 0	\$ 0	0	\$6,100,000

E. Activity Impact (Describe the impact on the activity affected including the impact on customers and clients.):

The Authority funds, through the Special Initiatives activity, certain housing activities that do not fall under other housing programs administered by the Authority. This decrease will limit or eliminate funding for a project(s).

F.

Summary of Priority Assessment of Activities – Lowest Priorities	General	Federal	Supplement al	Capital Reserve	Other	Total	FTEs
Activity Number & Name: 1595	0	0	0	0	6,100,00	\$6,100,0	0
Administration					0	00	
Activity Number & Name:	0	0	0	0	0	\$ 0	0
Activity Number & Name:	0	0	0	0	0	\$ 0	0
Activity Number & Name:	0	0	0	0	0	\$ 0	0
Activity Number & Name:	0	0	0	0	0	\$ 0	0
					\$6,100,0	\$6,100,0	
TOTAL OF LOWEST PRIORITES	\$ 0	\$ 0	\$ 0	\$ 0	00	00	0.00